

**San Gabriel County Water District  
Special Meeting of the Board of Directors  
8366 Grand Ave.  
Rosemead, CA 91770**

**November 26, 2019**

**2:30 P.M.**

**AGENDA**

**Call to Order**

**1. Pledge of Allegiance**

- 2. Roll Call**
- |                           |       |
|---------------------------|-------|
| <b>Director Taylor</b>    | _____ |
| <b>Director Chan</b>      | _____ |
| <b>Director Cammarano</b> | _____ |
| <b>Director Cici</b>      | _____ |
| <b>Director DeLaTorre</b> | _____ |

**3. Public Comment:**

**Anyone wishing to discuss items on and not on the agenda may do so at this time**

**4. Discussion of the District's 2020 Proposed Budget**

**5. Adjournment:**

**Motion:**

**Second:**

**Action:**

**Materials related to an item on this agenda submitted after distribution of the agenda packet are available for public review at the District office, located at 8366 Grand Ave., Rosemead, CA 91770.**

**If you have special needs because of a disability which make it difficult for you to access or participate in the meeting, please contact the District Finance & Administration Manager, (626) 287-0341, by at least noon on the Monday preceding the meeting. The District will attempt to make arrangements to accommodate your attendance.**

**DRAFT**

# SAN GABRIEL COUNTY WATER DISTRICT

## PROPOSED

## 2020 BUDGET

James P. Prior  
Secretary/General Manager

## *MISSION*

The mission of San Gabriel County Water District is to provide high quality water for residential, commercial, industrial and fire protection uses that meets or exceeds all local, state and federal standards and to provide courteous and responsive service at the most reasonable cost to our customers.

**TABLE 3-1**

**REVENUE AND EXPENDITURE DIS (SUMMARY PAGE)**

	ACTUAL 2018	APPROVED 2019	PROPOSED 2020
<b>REVENUE</b>			
Operational	9,433,113	9,481,421	9,197,069
Non-Operational	<u>243,437</u>	<u>93,800</u>	<u>182,800</u>
Total Revenue	9,676,550	9,575,221	9,379,869
<b>EXPENDITURES</b>			
<u>Operating Expense</u>			
Production	2,276,447	2,852,454	2,889,052
Transmission/Distribution	480,977	566,254	597,089
Customer Service/Meter Reading	325,465	355,890	373,210
General/Administrative	<u>3,334,747</u>	<u>3,710,207</u>	<u>3,952,216</u>
Total Operating Expense	6,417,636	7,484,805	7,811,567
<u>Non-Operating Expense</u>			
GASB 45 Expense	550,000	550,000	420,000
Total Non-Operating Expense	550,000	550,000	420,000
Capital Expenditures	1,657,646	1,500,000	1,148,000
NET GAIN OR LOSS	1,051,268	40,416	302

**TABLE 3-2**

**REVENUE**

ACCT. NO.	DESCRIPTION	ACTUAL 2018	APPROVED 2019	PROPOSED 2020
	OPERATIONAL	9,433,113	9,481,421	9,197,069
	NON-OPERATIONAL	<u>243,437</u>	<u>93,800</u>	<u>182,800</u>
	TOTAL REVENUE	9,676,550	9,575,221	9,379,869
	<u>OPERATIONAL REVENUE</u>	<u>5,263,179</u>	<u>5,839,250</u>	<u>5,502,068</u> water
		<u>3,508,786</u>	<u>3,280,071</u>	<u>3,338,401</u> meter
404000/404028	Water Sales	8,771,965	9,119,321	8,840,469
10-48-4821	Raymond Basin Water Lease	157,500	0	0
10-40-4029	Construction Water Hydrant	14,237	10,000	5,000
10-45-4500	Water Quality Authority Assessment	45,926	54,000	63,000
10-41-4103	City of S.G Hydrant Rental	3,652	3,700	3,700
10-41-4102	Fire Prevention (DC)	121,185	100,000	90,000
10-41-4109	Water Connection Fee	212,963	100,000	100,000
10-41-4108	Shut Off Fee	0	5,500	5,500
10-41-4104	Late Fees	11,910	5,500	5,500
10-48-4805	Developer's Fees	82,807	75,000	75,000
10-41-4100	Cross Connection Admin. Fees	7,368	7,400	7,400
10-41-4101	Fire Flow Fee	3,600	1,000	1,500
	TOTAL OPERATIONAL REVENUE	9,433,113	9,481,421	9,197,069
	<u>NON-OPERATIONAL REVENUE</u>			
10-48-4822	Lease Revenue	4,500	0	0
10-48-4810	Interest: LAIF	150,127	50,000	100,000
10-48-4811	Interest: Time Value Investment	14,899	5,000	35,000
10-59-5961	Capital Gain/Losses	0	0	0
10-48-4817	Unclaimed Deposit	0	100	100
10-48-4813	Miscellaneous Income	49,075	15,000	27,000
10-48-4800	American Tower	22,425	20,700	20,700
10-48-4803	ENELX	2,411	3,000	0
	TOTAL NON-OPERATIONAL REVENUE	243,437	93,800	182,800

\*Water Sales Based on 5,200 acre feet

**TABLE 3-3**

***PRODUCTION AND SUPPLY***

**PROGRAM 52000**

<b>ACCT. NO.</b>	<b>DESCRIPTION</b>	<b>ACTUAL 2018</b>	<b>APPROVED 2019</b>	<b>PROPOSED 2020</b>
<b><u>SALARIES</u></b>				
10-50-5001	Salaries	\$216,787	\$219,954	\$224,352
10-50-5002	Overtime	4,772	5,000	5,000
	Sub-Total Salaries	221,559	224,954	229,352
<b><u>OPERATIONS AND MAINTENANCE EXPENSE</u></b>				
10-50-5006	Supplies /Tools	3,429	4,000	4,000
10-50-5007	Truck	6,730	8,000	8,000
10-50-5008	Training/Travel	1,284	1,000	2,000
10-50-5061	Electric Power	478,733	500,000	460,000
10-50-5062	Gas Power	207	500	500
10-50-5069	Reservoirs	5,107	10,000	10,000
10-50-5076	Generator Fuel			5,000
10-50-5073	Production Maintenance Contract	2,565	10,000	11,000
10-50-5071	Pump/Motor Equipment	1,765	250,000	250,000
10-50-5072	Building/Grounds	24,260	33,000	35,000
10-50-5070	SCADA	5,956	5,000	7,000
10-50-5051	Lease Water Rights	90,773	800,000	800,000
10-50-5050	MSGB Watermaster Assessment	1,310,713	875,000	875,000
10-50-5052	Water Quality Authority Assessment	53,958	54,000	63,200
10-50-5053	Raymond Basin Assessment	21,940	22,000	69,000
10-50-5040	Water Quality Expense/Chlorinators	30,338	30,000	30,000
10-50-5041	Water Quality Monitoring (samples)	17,130	25,000	30,000
	Sub-Total Expense	2,054,888	2,627,500	2,659,700
	<b><i>PROGRAM 52000 TOTAL</i></b>	<b><i>2,276,447</i></b>	<b><i>2,852,454</i></b>	<b><i>2,889,052</i></b>
	<b>PERSONNEL AUTHORIZED</b>	<b>2.50</b>	<b>2.50</b>	<b>2.50</b>

**TABLE 3-4**

***TRANSMISSION AND DISTRIBUTION***

**PROGRAM 54000**

<b>ACCT. NO.</b>	<b>DESCRIPTION</b>	<b>ACTUAL 2018</b>	<b>APPROVED 2019</b>	<b>PROPOSED 2020</b>
<b><u>SALARIES</u></b>				
10-51-5001	Salaries	\$306,398	\$330,054	\$344,889
10-51-5002	Overtime	8,503	14,000	12,000
	<b>Sub-Total Salaries</b>	<b>314,901</b>	<b>344,054</b>	<b>356,889</b>
<b><u>OPERATIONS AND MAINTENANCE EXPENSE</u></b>				
10-51-5007	Truck	17,135	23,000	23,000
10-51-5006	Tools	4,943	5,000	5,000
10-51-5110	Shop	3,064	4,000	6,000
10-51-5111	Uniforms	6,393	7,000	7,500
10-51-5008	Training / Travel	1,587	1,000	2,500
10-51-5199	Inventory Adjustment	0	200	200
10-51-5101	Distribution Mains/Leaks	67,081	70,000	70,000
10-51-5102	Paving	18,840	17,000	25,000
10-51-5103	Service Leaks	27,863	70,000	70,000
10-51-5104	Large Meter Testing & Repair	9,894	10,000	16,000
10-51-5106	Fire Hydrant Maintenance	341	2,500	2,500
10-51-5107	Gate Valve Maintenance	1,390	2,500	2,500
10-51-5108	Permits	7,545	10,000	10,000
	<b>Sub-Total Expense</b>	<b>166,076</b>	<b>222,200</b>	<b>240,200</b>
	<b><i>PROGRAM 54000 TOTAL</i></b>	<b><i>480,977</i></b>	<b><i>566,254</i></b>	<b><i>597,089</i></b>
	<b>PERSONNEL AUTHORIZED</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>

**TABLE 3-5**

***CUSTOMER SERVICE/METER READING/BILLING***

**PROGRAM 55000**

<b>ACCT. NO</b>	<b>DESCRIPTION</b>	<b>ACTUAL 2018</b>	<b>APPROVED 2019</b>	<b>PROPOSED 2020</b>
<b><u>SALARIES</u></b>				
10-56-5001	Salaries - Field	\$101,233	\$113,755	\$117,666
10-56-5002	Overtime	\$9,211	\$12,000	\$12,000
10-57-5001	Salaries - Office	\$151,091	\$154,035	\$163,944
	<b>Sub-Total Salaries</b>	<b>261,535</b>	<b>279,790</b>	<b>293,610</b>
<b><u>OPERATIONS AND MAINTENANCE EXPENSE</u></b>				
10-56-5006	Billing Supplies	16,723	20,000	20,000
10-57-5701	Internet Service	11,009	12,000	15,000
10-56-5007	Truck	5,656	5,500	5,500
10-57-5702	Postage	25,012	30,000	30,000
10-57-5703	Uncollectable Accounts	(156)	2,000	2,000
10-56-5008	Training / Travel	706	1,500	2,000
10-57-5707	Cash Over/Short	(20)	100	100
10-57-5709	Conservation Education	5,000	5,000	5,000
	<b>Sub-Total Expense</b>	<b>63,930</b>	<b>76,100</b>	<b>79,600</b>
	<b><i>PROGRAM 55000 TOTAL</i></b>	<b><i>325,465</i></b>	<b><i>355,890</i></b>	<b><i>373,210</i></b>
<b>PERSONNEL AUTHORIZED</b>				
	Field	1.50	1.50	1.50
	Office	2.50	2.50	2.50
	<b>Total</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>



TABLE 3-6

GENERAL AND ADMINISTRATIVE

PROGRAM 56000

ACCT. NO.	DESCRIPTION	ACTUAL 2018	APPROVED 2019	PROPOSED 2020
<u>SALARIES</u>				
10-58-5001	Salaries	\$584,282	\$587,677	\$600,816
<u>OPERATIONS AND MAINTENANCE EXPENSE</u>				
10-58-5006	Office and Computer Supplies	27,848	25,000	25,000
10-58-5007	Automobile	5,536	6,500	6,500
10-58-5846	Safety Equipment and Incentives	3,785	5,000	6,000
10-58-5848	Elections	0	0	0
10-58-5810	Health/Vision/Life Insurance/Medicare	665,146	800,000	720,000
10-58-5812	Dental	51,259	65,000	88,000
10-58-5836	Maintenance Contracts & Renewals	53,006	100,000	110,000
10-58-5850	Office/Warehouse Utilities	17,474	20,000	20,000
10-58-5838	Outside Consultants	36,862	60,000	213,000
10-58-5834	Legal/Professional	39,025	42,630	45,000
10-58-5831	Audit Fees	9,500	9,500	12,000
10-58-5839	Outside Services	5,374	5,000	5,000
10-58-5008	Convention/Travel/Training	6,784	5,000	7,500
10-58-5863	Conv/Travel - L. Taylor	115	7,500	7,500
10-58-5864	Conv/Travel - M. Cammarano	916	7,500	7,500
10-58-5865	Conv/Travel - S. Cici	0	7,500	7,500
10-58-5860	Conv/Travel - C. DeLaTorre	2,782	7,500	7,500
10-58-5861	Conv/Travel - E. Chan	3,457	7,500	7,500
10-58-5862	Conv/Travel - J. Prior	5,080	7,500	7,500
10-58-5849	Dues/Memberships	16,496	27,000	27,000
10-58-5842	Public Relations	20,684	32,500	32,500
10-58-5837	Alarm Rental	1,215	2,000	2,000
10-58-5820	Public Employees Retirement System	476,867	562,000	562,000
10-58-5830	Insurance	69,831	80,000	93,000
10-58-5835	Building and Grounds	31,808	48,000	40,000
10-58-5844	Communications	11,588	18,000	20,000
10-59-5903	Depreciation	1,127,093	1,100,000	1,200,000
10-58-5904	Employment Physicals	0	400	400
10-58-5845	Regulatory Fees (AQMD/NPDES/CDPH)	47,075	35,500	38,000
10-58-5833	Miscellaneous Bank Charges	23,806	25,000	30,000
10-58-5832	LAFCO Operating Costs	2,403	3,500	3,500
	Sub-Total Expense	2,762,815	3,122,530	3,351,400
	<i>PROGRAM 56000 TOTAL</i>	<i>3,347,097</i>	<i>3,710,207</i>	<i>3,952,216</i>
	PERSONNEL AUTHORIZED	4.50	4.50	4.50

TABLE 4-2

***SAN GABRIEL COUNTY WATER DISTRICT  
5-STEP MERIT PLAN SALARY SCHEDULE  
CALENDAR YEAR 2020***

<u>RE-CLASSIFICATION</u>	<u>STEP A</u>	<u>STEP B</u>	<u>STEP C</u>	<u>STEP D</u>	<u>STEP E</u>
Office Clerk	4141	4348	4565	4794	5033
Water Service Worker I	4215	4426	4647	4879	5123
Billing Clerk	4524	4750	4988	5237	5499
Water Service Worker II	4645	4877	5121	5377	5646
Management Assistant/Account Clerk	5408	5678	5962	6260	6573
Customer Service Representative	5364	5632	5914	6210	6520
Production Operator	5282	5546	5823	6115	6420
Water Service Worker III	5369	5637	5919	6215	6526
Water Quality Specialist	5997	6297	6612	6942	7289
Project Manager	6279	6593	6923	7269	7632
Distribution Lead Person	6279	6593	6923	7269	7632
Operations Superintendent	8206	8616	9047	9499	9974
Finance & Admin. Manager	9026	9477	9951	10449	10971
Assistant General Manager	9830	10322	10838	11379	11948
General Manager	11836	12428	13049	13702	14387

2% Cost of Living effective 1/1/20

**CAPITAL IMPROVEMENTS**

			PROPOSED 2020
1		MAINLINE REPLACEMENT	300,000
2		SERVICE REPLACEMENT	125,000
3		METERS	350,000
4		FIRE HYDRANT	40,000
5		TRUCKS (2)	63,000
6		OFFICE ADA COMPLIANCE	250,000
7		OFFICE COMPUTERS (13)	20,000

Total

\$1,148,000

**DRAFT**

**SAN GABRIEL COUNTY WATER DISTRICT**

**PROPOSED**

**2020 BUDGET**

**WITH 2.5% INCREASE**

James P. Prior  
Secretary/General Manager

## *MISSION*

The mission of San Gabriel County Water District is to provide high quality water for residential, commercial, industrial and fire protection uses that meets or exceeds all local, state and federal standards and to provide courteous and responsive service at the most reasonable cost to our customers.

TABLE 3-1

REVENUE AND EXPENDITURE DIS (SUMMARY PAGE)

	ACTUAL 2018	APPROVED 2019	PROPOSED 2020
REVENUE			
Operational	9,433,113	9,481,421	9,197,069
Non-Operational	<u>243,437</u>	<u>93,800</u>	<u>182,800</u>
Total Revenue	9,676,550	9,575,221	9,379,869
EXPENDITURES			
<u>Operating Expense</u>			
Production	2,276,447	2,852,454	2,890,180
Transmission/Distribution	480,977	566,254	598,815
Customer Service/Meter Reading	325,465	355,890	374,646
General/Administrative	<u>3,334,747</u>	<u>3,710,207</u>	<u>3,944,096</u>
Total Operating Expense	6,417,636	7,484,805	7,807,737
<u>Non-Operating Expense</u>			
GASB 45 Expense	550,000	550,000	420,000
Total Non-Operating Expense	550,000	550,000	420,000
Capital Expenditures	1,657,646	1,500,000	1,148,000
NET GAIN OR LOSS	1,051,268	40,416	4,132

**TABLE 3-2****REVENUE**

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	<u>OPERATIONAL REVENUE</u>	<u>5,263,179</u>	<u>5,839,250</u>	<u>5,502,068</u> water
		<u>3,508,786</u>	<u>3,280,071</u>	<u>3,338,401</u> meter
404000/404028	Water Sales	8,771,965	9,119,321	8,840,469
10-48-4821	Raymond Basin Water Lease	157,500	0	0
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	<u>NON-OPERATIONAL REVENUE</u>			
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10-48-4810	Interest: LAIF	150,127	50,000	100,000
10-48-4811	Interest: Time Value Investment	14,899	5,000	35,000
10-59-5961	Capital Gain/Losses	0	0	0
10-48-4817	Unclaimed Deposit	0	100	100
10-48-4813	Miscellaneous Income	49,075	15,000	27,000
10-48-4800	American Tower	22,425	20,700	20,700
10-48-4803	ENELX	2,411	3,000	0
	TOTAL NON-OPERATIONAL REVENUE	243,437	93,800	182,800

\*Water Sales Based on 5,200 acre feet

**TABLE 3-3**

***PRODUCTION AND SUPPLY***

**PROGRAM 52000**

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10-50-5076	Generator Fuel			5,000
10-50-5073	Production Maintenance Contract	2,565	10,000	11,000
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	<b>PERSONNEL AUTHORIZED</b>	<b>2.50</b>	<b>2.50</b>	<b>2.50</b>



**TABLE 3-4**

***TRANSMISSION AND DISTRIBUTION***

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	<b><i>PROGRAM 54000 TOTAL</i></b>	<b><i>480,977</i></b>	<b><i>566,254</i></b>	<b><i>598,815</i></b>
	<b>PERSONNEL AUTHORIZED</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>

**TABLE 3-5**

***CUSTOMER SERVICE/METER READING/BILLING***

**PROGRAM 55000**

<b>ACCT. NO</b>	<b>DESCRIPTION</b>	<b>ACTUAL 2018</b>	<b>APPROVED 2019</b>	<b>PROPOSED 2020</b>
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10-56-5002	Overtime	\$9,211	\$12,000	\$12,000
10-57-5001	Salaries - Office	\$151,091	\$154,035	\$164,784
	<b>Sub-Total Salaries</b>	<b>261,535</b>	<b>279,790</b>	<b>295,046</b>
<b><u>OPERATIONS AND MAINTENANCE EXPENSE</u></b>				
10-56-5006	Billing Supplies	16,723	20,000	20,000
10-57-5701	Internet Service	11,009	12,000	15,000
10-56-5007	Truck	5,656	5,500	5,500
10-57-5702	Postage	25,012	30,000	30,000
10-57-5703	Uncollectable Accounts	(156)	2,000	2,000
10-56-5008	Training / Travel	706	1,500	2,000
10-57-5707	Cash Over/Short	(20)	100	100
10-57-5709	Conservation Education	5,000	5,000	5,000
	<b>Sub-Total Expense</b>	<b>63,930</b>	<b>76,100</b>	<b>79,600</b>
	<b><i>PROGRAM 55000 TOTAL</i></b>	<b><i>325,465</i></b>	<b><i>355,890</i></b>	<b><i>374,646</i></b>
<b>PERSONNEL AUTHORIZED</b>				
	Field	1.50	1.50	1.50
	Office	2.50	2.50	2.50
	<b>Total</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>

**TABLE 3-6**

**GENERAL AND ADMINISTRATIVE**

**PROGRAM 56000**

ACCT. NO.	DESCRIPTION	ACTUAL 2018	APPROVED 2019	PROPOSED 2020
<u>SALARIES</u>				
10-58-5001	Salaries	\$584,282	\$587,677	\$603,696
<u>OPERATIONS AND MAINTENANCE EXPENSE</u>				
10-58-5006	Office and Computer Supplies	27,848	25,000	25,000
10-58-5007	Automobile	5,536	6,500	6,500
10-58-5846	Safety Equipment and Incentives	3,785	5,000	6,000
10-58-5848	Elections	0	0	0
10-58-5810	Health/Vision/Life Insurance/Medicare	665,146	800,000	720,000
10-58-5812	Dental	51,259	65,000	77,000
10-58-5836	Maintenance Contracts & Renewals	53,006	100,000	110,000
10-58-5850	Office/Warehouse Utilities	17,474	20,000	20,000
10-58-5838	Outside Consultants	36,862	60,000	213,000
10-58-5834	Legal/Professional	39,025	42,630	45,000
10-58-5831	Audit Fees	9,500	9,500	12,000
10-58-5839	Outside Services	5,374	5,000	5,000
10-58-5008	Convention/Travel/Training	6,784	5,000	7,500
10-58-5863	Conv/Travel - L. Taylor	115	7,500	7,500
10-58-5864	Conv/Travel - M. Cammarano	916	7,500	7,500
10-58-5865	Conv/Travel - S. Cici	0	7,500	7,500
10-58-5860	Conv/Travel - C. DeLaTorre	2,782	7,500	7,500
10-58-5861	Conv/Travel - E. Chan	3,457	7,500	7,500
10-58-5862	Conv/Travel - J. Prior	5,080	7,500	7,500
10-58-5849	Dues/Memberships	16,496	27,000	27,000
10-58-5842	Public Relations	20,684	32,500	32,500
10-58-5837	Alarm Rental	1,215	2,000	2,000
10-58-5820	Public Employees Retirement System	476,867	562,000	562,000
10-58-5830	Insurance	69,831	80,000	93,000
10-58-5835	Building and Grounds	31,808	48,000	40,000
10-58-5844	Communications	11,588	18,000	20,000
10-59-5903	Depreciation	1,127,093	1,100,000	1,200,000
10-58-5904	Employment Physicals	0	400	400
10-58-5845	Regulatory Fees (AQMD/NPDES/CDPH)	47,075	35,500	38,000
10-58-5833	Miscellaneous Bank Charges	23,806	25,000	30,000
10-58-5832	LAFCO Operating Costs	2,403	3,500	3,500
	Sub-Total Expense	2,762,815	3,122,530	3,340,400
	<i>PROGRAM 56000 TOTAL</i>	<i>3,347,097</i>	<i>3,710,207</i>	<i>3,944,096</i>
	PERSONNEL AUTHORIZED	4.50	4.50	4.50

TABLE 4-2

***SAN GABRIEL COUNTY WATER DISTRICT  
5-STEP MERIT PLAN SALARY SCHEDULE  
CALENDAR YEAR 2020***

<u>RE-CLASSIFICATION</u>	<u>STEP A</u>	<u>STEP B</u>	<u>STEP C</u>	<u>STEP D</u>	<u>STEP E</u>
Office Clerk	4162	4370	4589	4818	5059
Water Service Worker I	4236	4448	4670	4904	5149
Billing Clerk	4547	4774	5013	5264	5527
Water Service Worker II	4668	4901	5146	5404	5674
Management Assistant/Account Clerk	5435	5707	5992	6292	6606
Customer Service Representative	5391	5661	5944	6241	6553
Production Operator	5308	5573	5852	6145	6452
Water Service Worker III	5396	5666	5949	6247	6559
Water Service Worker III	5396	5666	5949	6247	6559
Water Quality Specialist	6027	6328	6645	6977	7326
Project Manager	6310	6626	6957	7305	7670
Distribution Lead Person	6310	6626	6957	7305	7670
Operations Superintendent	8247	8659	9092	9547	10024
Finance & Admin. Manager	9071	9525	10001	10501	11026
Assistant General Manager	9879	10373	10892	11436	12008
General Manager	11895	12490	13114	13770	14458

2.5% Cost of Living effective 1/1/20

**CAPITAL IMPROVEMENTS**

			PROPOSED 2020
1		MAINLINE REPLACEMENT	300,000
2		SERVICE REPLACEMENT	125,000
3		METERS	350,000
4		FIRE HYDRANT	40,000
5		TRUCKS (2)	63,000
6		OFFICE ADA COMPLIANCE	250,000
7		OFFICE COMPUTERS (13)	20,000

Total

\$1,148,000